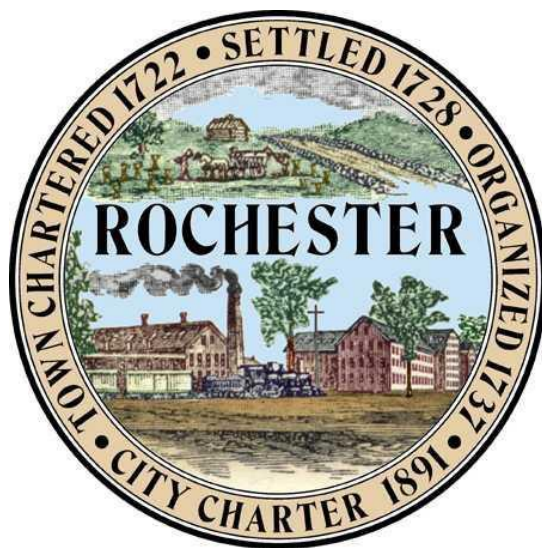




Second Program Year Action Plan



The City of Rochester, N.H.
DUNS # 099446879

Second Program Year Action Plan (FY 2016-2017)
Consolidated Plan (FY 2015-2020)

Submitted May 5, 2016

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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

This Action Plan represents year two (2) of the City of Rochester's Five (5) Year Consolidated Action Plan for FY 2015-2020. Each year, the City outlines a specific plan for the activities planned in a given year in order to improve conditions within low to moderate income communities and to address vital housing, facilities, infrastructure, and economic development needs within the City. This specific plan is an extension of the identified needs as defined in the Consolidated Action Plan and incorporates ongoing analysis of current conditions within the City.

The FY 2016-2017 Community Development Block Grant (CDBG) amount for the City of Rochester is \$241,052.00, with \$48,210.40 (20%) allocated for planning and administration, \$36,157.80 (15%) for public services, and the balance of \$156,683.80 for projects focused on the areas of housing, public facilities and infrastructure, and economic development. The focus of this year's Action Plan is to support the needs of local public service agencies, facilities, infrastructure, housing, and economic development projects that will benefit low to moderate income residents of the City. Specific details on the use of funds are described in the "Consolidated Action Plan Goals" section under each activity and address one of the three national objectives set forth by the U.S. Department of Housing and Urban Development (HUD) for CDBG grant expenditures: (1) to provide decent housing; (2) to provide a suitable living environment; or (3) to expand economic opportunities.

2. Summarize the objectives and outcomes identified in the Plan

These objectives are based on the extensive research and consultations that the Community Development Coordinator has conducted with local public service agencies, relevant government agencies and departments, and the general citizenry. These programs and activities are aimed at meeting one or more of HUD's outcomes for CDBG funding: to provide decent housing, to provide a suitable living environment, and to expand economic opportunities. The individual activities were established to meet HUD outcomes and are those seen to meet the needs of the City's low to moderate income population as identified at present and projected over the next year.

Program Goal: To Provide Decent Housing

- i. Assisting Homeless Persons to Obtain Affordable Housing and Assisting Persons at Risk of Homelessness
 - Homeless shelters
 - Rent assistance programs
 - Long-term supportive housing for the chronically homeless population
- ii. Retention of Affordable Housing Stock
 - Housing rehabilitation/weatherization programs, including lead paint contamination testing efforts
 - Creation of workforce housing opportunities
 - Rental assistance/subsidy programs for low-income residents
- iii. Increasing the Supply of Supportive Housing Which Includes Structural Features and Services to Enable Persons with Special Needs (Including Persons Living with HIV/AIDS) to Live in Dignity and Independence
 - Rent assistance/subsidy programs for low-income residents
 - Long-term supportive housing for the chronically homeless population

Program Goal: To Provide a Suitable Living Environment

- i. Reducing the Incidence of Increasing Substance Abuse (Especially Heroin and Other Opioids) and Addressing Root Causation
 - Rent assistance programs
 - Support for organizations and programs addressing mental illness
 - Support for organizations providing treatment and recovery services to individuals with substance abuse addictions
- ii. Improving the Safety and Livability of Neighborhoods
 - Major infrastructure improvement projects in low-income neighborhoods
 - Accessibility improvements to City park
 - Façade improvements to downtown commercial building

- Continued review of neighborhood conditions in low-income neighborhoods

iii. Increase Access to Quality Public and Private Facilities and Services

- Public service agencies providing programs and support to low-income populations of greatest need
- Participation in local coalitions of service providers (*e.g.*, Balance of State Continuum of Care)
- Support for regional public service agencies to provide greater access to community resources for low-income population as well as senior citizens and people with disabilities

Program Goal: To Expand Economic Opportunities

i. Establishment, Stabilization, and Expansion of Small Businesses, Including Micro-Businesses

- Revolving loan fund for small business financing

ii. Provision of Public Services Concerned with Employment

- Vocational and workforce training programs for low-income residents
- Educational/high school equivalency programs for low-income residents

3. Evaluation of past performance

The FY 2015-2016 Annual Action Plan identified a number of housing, public service, and economic development needs with the City of Rochester. A significant portion of the FY 2015-2016 Plan focused on the needs of the City's homeless population, and funding was provided to the three primary homeless shelters in the region (providing seasonal, transitional, and year-round services). Two of the shelters report that they are on-track to meet or exceed the projected numbers for City residents to be served during the FY 2015-2016 period. One of the shelters reports that the number of clients served thus far this year is slightly under the number anticipated. This Annual Action Plan for FY 2016-2017 incorporates continued funding for the provision of services through regional homeless shelters as needs analyses show a continued priority need for these services.

Two FY 2015-2016 grant subrecipients, the Community Action Partnership of Strafford County (CAP) and New Hampshire Legal Assistance (NHLA), have reported that they are not on target to meet their projected goals for FY 2015-2016.

CAP has reported that it will not meet the number of households and residents to be served by its weatherization assistance program. Further, expenditure of grant funds for FY 2014-2015 and FY 2015-2016 has been very slow; at the end of FY 2014-2015, only about half of the granted \$50,000.00 had been spent on housing rehabilitation activities. At the beginning of FY 2015-2016, the City of Rochester drafted a corrective action plan for CAP that required a detailed plan to achieve performance improvement and quarterly meetings to discuss progress. While performance has improved somewhat, due to these continuing issues, the City of Rochester has reduced the amount of the award to CAP for FY 2016-2017.

NHLA has reported that it will not meet the number of residents served by its Housing Justice Project. It cancelled a scheduled fair housing educational seminar, to be held within the City of Rochester, due to a low number of sign-ups for the event. It plans to hold a similar event within Rochester with higher turn-out in spring 2016, using alternative funding. NHLA will not be funded in FY 2016-2017.

Community needs analyses and consultations from the prior year indicated a gap in focus as relates to fair housing issues in previous Annual Action Plans and the FY 2010-2015 Consolidated Action Plan. This gap was addressed in the FY 2015-2016 Annual Action Plan through funding for fair housing educational programming in the City.

The continued substance abuse crisis in the City of Rochester and the wider region, particularly the abuse of heroin and related substances, was discussed in the FY 2015-2020 Consolidated Action Plan and the FY 2015-2016 Action Plan. This substance abuse impacts housing stability, homelessness, employment, health care needs, neighborhood safety, and many other areas. For the FY 2016-2017 grant cycle, the City of Rochester provided specific outreach to organizations specializing in substance abuse issues to encourage grant applications from these organizations. In response, three organizations submitted grant applications. The City chose to fund the construction of a recovery center aimed at serving pregnant women with substance abuse addictions for FY 2016-2017.

4. Summary of Citizen Participation Process and consultation process

The City of Rochester's Community Development Division has conducted extensive public outreach as part of the FY 2016-2017 Annual Action Plan planning and preparation process. This has included two public hearings, attendance at monthly local neighborhood ward meetings, consultations with local public service agencies, consultations with local business organizations, social media outreach, and for the first time, an online survey. This outreach was conducted in accordance with the Citizen Participation Plan outlined in the FY 2015-2020 Consolidated Action Plan.

Two public hearings were held related to the Annual Action Plan. The first public hearing was held on December 15, 2015. One individual spoke at the meeting regarding concerns about the financial costs of the CDBG grant to the City and to express opposition to funding for arts and culture projects.

For FY 2016-2017, applications for CDBG grant funding were made available on November 10, 2015 and were due back to the Community Development Division by January 8, 2016. This represents an extension in the time period during which applications could be completed and submitted as compared to previous years. This was in response to requests for additional time from grant applicants.

Applications were reviewed by the Community Development Division and forwarded to the members of the Community Development Committee. The first review of the applications occurred at the January 28, 2016 meeting of the Community Development Committee. The grant applicants were invited to present on their applications at the Community Development Committee meeting held on February 22, 2015. After review of all grant applications received, the members of the Community Development Committee rated their level of support for each agency, and those receiving the most support were recommended for funding. Public service agencies were recommended across all areas of identified priority needs. The Community Development Committee voted on its grant application funding recommendations at the March 14, 2016 Community Development Committee meeting. Throughout the evaluation process, careful attention was paid to the priorities identified in the FY 2015-2020 Consolidated Action Plan.

The formal public comments announcement was posted in the local newspaper of general circulation on March 17, 2016, and copies of the public comments notice were also posted at City Hall, the City's Community Center, the City's Public Library, and on the City's website on March 16, 2016. In the notice, the

public was invited to review the draft Annual Action Plan in-person at the Office of Economic and Community Development and/or on the City's Community Development Division webpage. Copies of the draft plan were also made available at City Hall and the Rochester Public Library. No public comments were received.

The draft FY 2016-2017 Annual Action Plan was presented for a first reading to the full City Council at the April 5, 2016 City Council Meeting. A second public hearing was held on April 19, 2016. One individual spoke at the meeting regarding concerns about homeless residents in the City of Rochester and suggesting that the Rochester Community Center's gym showers be made available for homeless residents to use. At the May 3, 2016 City Council meeting, there was a second reading of the draft FY 2016-2017 Annual Action Plan, and the Action Plan was adopted.

5. Summary of public comments

The following comments from the public regarding the FY 2016-2017 Annual Action Plan were received:

Ward 6 Meeting

- Summary of Comments Received: Concerns regarding crime and drug sales, need for homelessness support, skateboard park suggestion
- Summary of Comments Not Accepted: All comments were accepted or referred to other City departments for follow-up, as appropriate.

Rochester Housing Authority Meeting

- Summary of Comments Received: Concerns about housing costs and food insecurity; support for mental health services, housing rehabilitation, transportation services, substance abuse, homelessness, and fair housing
- Summary of Comments Not Accepted: All comments were accepted or referred to other City departments for follow-up, as appropriate.

Ward 5 Meeting

- Summary of Comments Received: Concerns about crime and the environment, concerns about homelessness and support for homeless shelters/programs
- Summary of Comments Not Accepted: All comments were accepted or referred to other City departments for follow-up, as appropriate.

Ward 2 Meeting

- Summary of Comments Received: Concerns about substance abuse, need for curb cuts for persons with disabilities, support for skateboard park
- Summary of Comments Not Accepted: All comments were accepted or referred to other City departments for follow-up, as appropriate.

Rochester Listens Meeting

- Summary of Comments Received: Concerns about substance abuse, need for housing and education
- Summary of Comments Not Accepted: All comments were accepted or referred to other City departments for follow-up, as appropriate.

Ward 3 Meeting

- Summary of Comments Received: Concerns about crime and substance abuse; need for services related to homelessness, domestic violence, transportation, and after-school programs
- Summary of Comments Not Accepted: All comments were accepted or referred to other City departments for follow-up, as appropriate.

Public Hearing (First)

- Summary of Comments Received: Concerns about costs of managing federal grants and suggestion to not accept federal grants due to “strings” attached, concerns regarding funds spent on arts and culture projects.
- Summary of Comments Not Accepted: Comment criticizing acceptance of federal funding due to federal control of local decision-making was not accepted. This comment was not accepted because it was decided that it is in the City of Rochester’s best interest to continue to receive CDBG funding.

Ward 4 Meeting

- Summary of Comments Received: Concerns about substance abuse and the proposed downtown placement of a proposed recovery center; need for services related to homelessness, especially for homeless men; concerns about absentee landlords.
- Summary of Comments Not Accepted: All comments were accepted or referred to other City departments for follow-up, as appropriate.

Online Community Development Survey

- Summary of Comments Received: Priorities and preferences included homeless shelters, food pantry, youth activities, bicycle paths, code enforcement, reduction in social services, mental health access, substance abuse treatment, downtown improvements, bus service expansion, crime in low-income housing areas, better lighting and signage at the Rochester Community Center, development of private business versus "handouts," and to decline CDBG grant funds entirely
- Summary of Comments Not Accepted: Comment suggesting that the City of Rochester decline receipt CDBG funds was not accepted. This comment was not accepted because it was decided that it is in the City of Rochester's best interest to continue to receive CDBG funding. All other comments were accepted or referred to other City departments for follow-up, as appropriate.

Public Comments Period

- Summary of Comments Received: No comments were received.
- Summary of Comments Not Accepted: N/A. No comments were received.

Public Hearing (Second)

- Summary of Comments Received: Concerns about homelessness, suggestion to open Community Center showers for use by homeless residents.
- Summary of Comments Not Accepted: All comments were accepted or referred to other City departments for follow-up, as appropriate.

6. Summary of comments or views not accepted and the reasons for not accepting them

Please see "Summary of public comments" section above.

7. Summary

The FY 2016-2017 Annual Action Plan focuses on the community needs identified during the FY 2015-2020 Consolidated Action Plan community needs assessment process, the FY 2016-2017 Annual Action Plan community needs assessment process, and the citizen participation and consultation process. This includes needs that continue to exist from previous Annual Action Plans, such as permanent and supportive housing for homeless populations, and needs that have not been fully addressed in previous Annual and Consolidated Action Plans, such as substance abuse treatment and recovery. This Annual Action Plan will be

used to evaluate new funding and project opportunities, and community needs analyses will continue and be incorporated as necessary and relevant.

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PR-05 Lead & Responsible Agencies – 91.200(b)**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	ROCHESTER	Office of Economic & Community Development

Table 1 – Responsible Agencies

Narrative (optional)

N/A.

Consolidated Plan Public Contact Information

Julian L. Long, J.D.
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AP-10 Consultation – 91.100, 91.200(b), 91.215(l)**Introduction**

The City of Rochester has made extensive efforts to enhance coordination between the City's public housing providers, non-profit organizations providing housing services, and relevant City staff. The City of Rochester's Community Development Coordinator also engages in significant outreach and involvement in relevant community organizations, such as the Greater Seacoast Coalition on Homelessness, the Health Families Advisory Board for the Strafford County Head Start Program, and active involvement with the Balance of State Continuum of Care.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

The City of Rochester has made extensive efforts to enhance coordination between the City's public housing providers, non-profit organizations providing housing services, and relevant City staff. For example, the City of Rochester's Community Development Coordinator has had a role in monitoring the effectiveness of the regional Coordinated Entry (formerly Coordinated Access) system implementation through membership on the Greater Seacoast Coalition on Homelessness' steering committee. Coordinated Entry provides a single point of contact for persons who are homeless or at risk of homelessness, and referrals are provided to regional homeless shelters, organizations providing rent assistance, general health care and mental health care resources, and more.

The City also funds a wide range of public service agencies that provide services such as housing, homelessness prevention, rental assistance, etc. The Community Development Coordinator attends many of the meetings and trainings organized by these agencies, and the Community Development Coordinator forwards relevant information from these agencies to all other public service agency contacts who might be interested.

Also, in November 2015, the Community Development Coordinator organized a meeting of local agencies (including homeless shelters, supportive housing agencies, and others) to discuss the loss of affordable housing within the Seacoast region and opportunities to preserve affordable housing options. This meeting likely will become a regular discussion meeting and will expand in attendance.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Community Development Coordinator regularly attends and actively participates in the New Hampshire Balance of State Continuum of Care, which includes the City of Rochester. The Community Development Coordinator serves as liaison between the City of Rochester and the Continuum of Care, and the Community Development Coordinator shares information received at Continuum meetings with relevant City staff and local public service agencies. This includes but is not limited to the City's Welfare Office, the City's Families in Transition coordinator, the local community health center, a local organization serving homeless youth, and local organizations providing mental health services.

Several of the public service agencies funded through Rochester's CDBG grant also are active participants within the Balance of State Continuum of Care, and the Community Development Coordinator regularly works with these agencies on homelessness issues. This involves assistance with Continuum grant applications, sharing of relevant information regarding events and trainings, and other related activities.

The Community Development Coordinator is also actively involved with the regional "Continuum of Care" that serves the Seacoast area specifically. The Community Development Coordinator is a member of the Steering Committee for the Greater Seacoast Coalition on Homelessness, which meets quarterly to discuss homelessness issues and programs in the region. The Steering Committee includes representatives from the regional homeless shelters, public housing authorities, other local governments, and public service agencies concerned with addressing homelessness.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

N/A. The City of Rochester does not receive ESG funds.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Please see "Table 2 – Agencies, groups, organizations who participated" below.

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Welfare Office, City of Rochester
	Agency/Group/Organization Type	Services-homeless Other government-local Grantee Department
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.

2	Agency/Group/Organization	Greater Seacoast Coalition to End Homelessness
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless Regional organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.

3	Agency/Group/Organization	Rochester Housing Authority
	Agency/Group/Organization Type	Housing PHA Services – Housing Publicly Funded Institution/System of Care
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.

4	Agency/Group/Organization	The Homemakers
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-Health Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Other-Needs of elderly persons and persons with disabilities
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.

5	Agency/Group/Organization	Workforce Housing Coalition of the Greater Seacoast
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.

6	Agency/Group/Organization	Family Justice Center
	Agency/Group/Organization Type	Services-Victims of Domestic Violence Services – Victims Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
7	Agency/Group/Organization	Ward 6 R.U.N. (Rochester United Neighborhoods)
	Agency/Group/Organization Type	Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs Other-Fair Housing

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
8	Agency/Group/Organization	Rochester Housing Authority
	Agency/Group/Organization Type	Housing PHA Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
9	Agency/Group/Organization	New Hampshire Housing Finance Authority
	Agency/Group/Organization Type	Housing Services – Housing Services-Fair Housing Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Non-Homeless Special Needs Anti-poverty Strategy Lead-based Paint Strategy Other-Fair Housing

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
10	Agency/Group/Organization	Community Action Partnership of Strafford County
	Agency/Group/Organization Type	Housing Services – Housing Services-Fair Housing Services-Children Services-Health Services-Education Regional organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
11	Agency/Group/Organization	Goodwin Community Health
	Agency/Group/Organization Type	Health Agency Publicly Funded Institution/System of Care Services-Children Services-Health Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy Other-Fair Housing

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
12	Agency/Group/Organization	Dover Adult Learning Center
	Agency/Group/Organization Type	Services-Education Services-Employment Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
13	Agency/Group/Organization	Community Partners
	Agency/Group/Organization Type	Services – Housing Services-Persons with Disabilities Services-Health Services-Employment Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
14	Agency/Group/Organization	City of Rochester School Department
	Agency/Group/Organization Type	Services-Children Services-Education Other government – Local Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
15	Agency/Group/Organization	City of Rochester Departments – City Manager's Office, Code Enforcement, Fire Department, Police Department, Economic Development
	Agency/Group/Organization Type	Services - Victims Other government – Local Grantee Department
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
16	Agency/Group/Organization	City of Dover's Community Development Office
	Agency/Group/Organization Type	Services – Housing Services-Persons with Disabilities Services-homeless Services-Fair Housing Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Market Analysis

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
17	Agency/Group/Organization	City of Portsmouth's Community Development Office
	Agency/Group/Organization Type	Services – Housing Services-Persons with Disabilities Services-homeless Services-Fair Housing Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Market Analysis

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
18	Agency/Group/Organization	Balance of State Continuum of Care
	Agency/Group/Organization Type	Services – Housing Services-homeless Publicly Funded Institute/System of Care Other government – State Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Homeless Needs – Chronically homeless Homeless Needs – Families with children Homelessness Needs – Veterans Homelessness Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
19	Agency/Group/Organization	Ward 5 Rochester United Neighborhoods (R.U.N.)
	Agency/Group/Organization Type	Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs Other-Fair Housing

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
20	Agency/Group/Organization	Cross Roads House
	Agency/Group/Organization Type	Services – Housing Services-homeless Services-Health Regional organization
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs-Chronically homeless Homeless Needs-Families with children

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
21	Agency/Group/Organization	The Housing Partnership
	Agency/Group/Organization Type	Housing Services – Housing Services-homeless Services-Persons with disabilities Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
22	Agency/Group/Organization	Ward 2 Rochester United Neighborhoods (R.U.N.)
	Agency/Group/Organization Type	Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Other-Fair Housing

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
23	Agency/Group/Organization	Ward 3 Rochester United Neighborhoods (R.U.N.)
	Agency/Group/Organization Type	Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs Other-Fair Housing, Crime, Transportation

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
24	Agency/Group/Organization	Families in Transition
	Agency/Group/Organization Type	Services-Children Services-Education Services-homeless Child Welfare Agency
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
25	Agency/Group/Organization	Rochester Youth Reach
	Agency/Group/Organization Type	Services-Children Services-Education Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
26	Agency/Group/Organization	Tri-City Consumers' Cooperative
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Health
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
27	Agency/Group/Organization	Homeless Center for Strafford County
	Agency/Group/Organization Type	Services – Housing Services-homeless Services-Health Regional organization
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs-Chronically homeless Homeless Needs-Families with children Other-Transportation

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
28	Agency/Group/Organization	Rochester Main Street
	Agency/Group/Organization Type	Services-Employment Business Leaders Civic Leaders Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development Non-Homeless Special Needs Other-Downtown accessibility for persons with disabilities

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
29	Agency/Group/Organization	Cooperative Alliance for Seacoast Transportation
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Other-Transportation

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
30	Agency/Group/Organization	AIDS Response Seacoast
	Agency/Group/Organization Type	Services-Housing Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Health Regional organization
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Other-Health

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
31	Agency/Group/Organization	Cornerstone VNA
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-Health Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Other-Needs of elderly persons and persons with disabilities

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
32	Agency/Group/Organization	Healthy Homes and Environment Section, N.H. Department of Health and Human Services
	Agency/Group/Organization Type	Services – Housing Services-Health Other government - State
	What section of the Plan was addressed by Consultation?	Lead-based Paint Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
33	Agency/Group/Organization	Strafford Regional Planning Commission
	Agency/Group/Organization Type	Services – Housing Services-Health Other government – County Planning Organization Regional Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
34	Agency/Group/Organization	MY TURN
	Agency/Group/Organization Type	Services – Education Services-Employment Regional Organization
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
35	Agency/Group/Organization	Child and Family Services
	Agency/Group/Organization Type	Services-Children Services – Education Services-Employment Child Welfare Agency Regional Organization
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
36	Agency/Group/Organization	N.H. Employment Security
	Agency/Group/Organization Type	Services-Employment Other government - State
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
37	Agency/Group/Organization	City of Rochester's Economic Development Department
	Agency/Group/Organization Type	Services-Employment Other government – Local Grantee Department
	What section of the Plan was addressed by Consultation?	Economic Development Market Analysis Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
38	Agency/Group/Organization	One Voice for Strafford County
	Agency/Group/Organization Type	Services-Health Health Agency Regional Organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Other-Substance abuse

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
39	Agency/Group/Organization	U.S. Department of Housing and Urban Development
	Agency/Group/Organization Type	Health Services-Health Services-homeless Other government - Federal
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Other-Fair Housing

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
40	Agency/Group/Organization	Ward 4 Rochester United Neighborhoods (R.U.N.)
	Agency/Group/Organization Type	Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs Other-Fair Housing

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
41	Agency/Group/Organization	New Hampshire Legal Assistance
	Agency/Group/Organization Type	Services – Housing Service-Fair Housing Regional organization
	What section of the Plan was addressed by Consultation?	Public Housing Needs Non-Homeless Special Needs Other-Fair housing

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	For most of the consultations, the Community Development Coordinator met in-person at the agency or organization's offices. For a few consultations, where the consulted individual was located outside of the greater Rochester area, the consultation was conducted via telephone or email. Areas for improved coordination include increased communication and partnership between intra-City departments, such as Community Development and the Welfare Office; increased communication between Community Development and the Rochester Housing Authority; and increased communication and partnership among municipal governments, housing agencies, and homeless shelters and other homeless service providers. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for unaddressed and under-addressed community needs, especially those related to substance abuse prevent, treatment, and recovery.
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Identify any Agency Types not consulted and provide rationale for not consulting

N/A. All agency types were consulted.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	N.H. Bureau of Homeless & Housing Services	The Balance of State Continuum of Care has focused recently on Coordinated Access/Entry implementation, Housing First housing approaches, rapid rehousing of homeless persons, and veteran homelessness. The Action Plan addresses homelessness issues in depth, including continuing support for the Seacoast region's Coordinated Entry system and support for the region's homeless shelters and coalitions.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
2015 Needs Assessment	Community Action Partnership of Strafford County	This report identifies utilities and fuel assistance as a major regional need. The Action Plan addresses this need under housing.
2012 Needs Assessment	Frisbie Memorial Hospital	This report outlines five prioritized community health needs: access to resources to address risky behaviors, access to treatment and rehabilitation for drug and alcohol dependence, access to behavioral health services, increased attention to chronic ambulatory care sensitive conditions, and access to safe and affordable housing. The Action Plan incorporates support for those with substance abuse issues, behavioral health-related issues, and safe and affordable housing.
2013 Annual Report	Goodwin Community Health	This report outlines a number of the service areas served, which include dental services, prenatal services, behavioral health, diabetes treatment, and WIC food package distribution. The Action Plan addresses behavioral health needs.
2015 Annual Listing of Obligated Projects for the Strafford Region	Strafford Regional Planning Commission	This report discusses transportation and infrastructure needs within Strafford County. The Action Plan addresses transportation shortfalls and other infrastructure needs within the City of Rochester.
Fair Housing Guide	New Hampshire Housing Finance Authority	This report addresses the impact of disability and age on housing, affordable housing, and fair housing issues. The Action Plan addresses accessibility improvements to public facilities, affordable housing issues, and fair housing issues.
2014 Annual Homeless Assessment Report (AHAR) to Congress	U.S. Dept. of Housing and Urban Development	This report provided data outlining specific areas of concern regarding homelessness, including stable or rising rates of homelessness within New Hampshire. The Action Plan addresses homelessness in depth in several sections.
2015-2020 Five Year Plan	Rochester Housing Authority	This plan addresses working on alternate uses for a building owned by the Rochester Housing Authority, reducing turnover time for public housing units, and the promotion of aging in place. This Action Plan addresses these issues in its focus on increasing communication and partnership between the City of Rochester and the Rochester Housing Authority.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Plan to Prevent and End Homelessness	Greater Seacoast Coalition to End Homelessness	This report outlines three main areas of recommendations: improved access to primary and behavioral health care for persons experiencing homelessness, improved coordination and increased capacity of homeless system network of organizations and providers, and increased access to permanent housing. This Action Plan addresses these issues in prioritizing the provision of homeless shelter services and behavioral health support to low-income populations.
State Consolidated Plan (2016-2021) (draft)	New Hampshire Housing Finance Authority	This draft Consolidated Plan for the State of New Hampshire identifies a number of community development priorities, including job creation and retention, support for the provision of public services, and construction of transitional housing. This Action Plan includes continued support for the City of Rochester's Job Opportunity Benefit (JOB) loan program and support for a number of vital public service agencies, including housing and housing-related services.
2014 Lead Exposure Surveillance Report	N.H. Healthy Homes & Lead Poisoning Prevention Program	This report identifies the City of Rochester as one of New Hampshire's eight highest-risk communities and recommends that all children in high-risk communities be tested for blood lead poisoning before the age of six. This Action Plan includes analysis and support for lead-based paint testing and abatement efforts.
New Hampshire's Housing Supply: Current Estimates and Trends (December 2015)	N.H. Office of Energy and Planning	This report analyses housing stock losses and housing needs throughout the State of New Hampshire. This Action Plan incorporates this analysis in its housing analysis section, especially regarding the need for more affordable and workforce housing.
StayWarmNH Final Report (2009)	N.H. Office of Energy and Planning	This report analyses the need for weatherization of housing stock within the State of New Hampshire. This Action Plan incorporates this analysis in allotting funds for weatherization assistance work on homes owned by low-income residents of the City of Rochester.
New Hampshire Economic Review 2015	N.H. Department of Resources and Economic Development	This report identifies key industries within the State of New Hampshire, including advanced textiles/composites, arts and entertainment, food and beverage, and several others. This Action Plan incorporates this analysis into its market analysis section.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
2014 Community Benefits Report	Frisbie Memorial Hospital	This report outlines prioritized community health needs, including access to resources to address risky behaviors and access to treatment and rehabilitation for drug and alcohol dependence. The Action Plan incorporates support for those with substance abuse issues and behavioral health-related issues.
2015 Homelessness in New Hampshire Report	N.H. Bureau of Homeless and Housing Services	This report outlines progress and continuing challenges in addressing homelessness within the state of New Hampshire. Persons with mental illnesses, substance abuse addictions, and co-occurring conditions remain disproportionately represented among New Hampshire's homeless population.

Table 3 – Other local / regional / federal planning efforts**Narrative (optional)**

N/A.

AP-12 Participation – 91.105, 91.200(c)**1. Summary of citizen participation process/Efforts made to broaden citizen participation****Summarize citizen participation process and how it impacted goal-setting**

The City of Rochester's Community Development Division has conducted extensive public outreach as part of the FY 2016-2017 Annual Action Plan planning and preparation process. This has included two public hearings, attendance at monthly local neighborhood ward meetings, consultations with local public service agencies, consultations with local business organizations, social media outreach, and for the first time, an online survey. This outreach was conducted in accordance with the Citizen Participation Plan outlined in the FY 2015-2020 Consolidated Action Plan.

Two public hearings were held related to the Annual Action Plan. The first public hearing was held on December 15, 2015. One individual spoke at the meeting regarding concerns about the financial costs of the CDBG grant to the City and to express opposition to funding for arts and culture projects.

For FY 2016-2017, applications for CDBG grant funding were made available on November 10, 2015 and were due back to the Community Development Division by January 8, 2016. This represents an extension in the time period during which applications could be completed and submitted as compared to previous years. This was in response to requests for additional time from grant applicants.

Applications were reviewed by the Community Development Division and forwarded to the members of the Community Development Committee. The first review of the applications occurred at the January 28, 2016 meeting of the Community Development Committee. The grant applicants were invited to present on their applications at the Community Development Committee meeting held on February 22, 2015. After review of all grant applications received, the members of the Community Development Committee rated their level of support for each agency, and those receiving the most support were recommended for funding. Public service agencies were recommended across all areas of identified priority needs. The Community Development Committee voted on its grant application funding

recommendations at the March 14, 2016 Community Development Committee meeting. Throughout the evaluation process, careful attention was paid to the priorities identified in the FY 2015-2020 Consolidated Action Plan.

The formal public comments announcement was posted in the local newspaper of general circulation on March 17, 2016, and copies of the public comments notice were also posted at City Hall, the City's Community Center, the City's Public Library, and on the City's website on March 16, 2016. In the notice, the public was invited to review the draft Annual Action Plan in-person at the Office of Economic and Community Development and/or on the City's Community Development Division webpage. Copies of the draft plan were also made available at City Hall and the Rochester Public Library. No public comments were received.

The draft FY 2016-2017 Annual Action Plan was presented for a first reading to the full City Council at the April 5, 2016 City Council Meeting. A second public hearing was held on April 19, 2016. One individual spoke at the meeting regarding concerns about homeless residents in the City of Rochester and suggesting that the Rochester Community Center's gym showers be made available for homeless residents to use. At the May 3, 2016 City Council meeting, there was a second reading of the draft FY 2016-2017 Annual Action Plan, and the Action Plan was adopted.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Citizens of Ward 6 District	Approximately 20 individuals in attendance, including the Ward district police officer and two City councilors	Comments were offered on crime and substance abuse issues and homelessness issues. A suggestion was made to build a skateboard park in the neighborhood.	All comments were accepted or referred to other City departments for follow-up, as appropriate.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	Citizens of Rochester Housing Authority	Approximately 15 individuals in attendance	Comments were offered on the need for housing rehabilitation assistance, housing costs, food costs, transportation funding, substance abuse services, behavioral health supportive services, and homeless services.	All comments were accepted or referred to other City departments for follow-up, as appropriate.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Meeting	Citizens of Ward 5 District	Approximately six individuals in attendance, including the Ward district police officer	Comments were offered on crime concerns, support for non-downtown areas of the City, dam issues at Cocheco River, substance abuse issues, and a desire for in-City homeless shelter services for men.	All comments were accepted or referred to other City departments or non-profit agencies for follow-up, as appropriate.	
4	Public Meeting	Citizens of Ward 2 District	Approximately 20 individuals in attendance, including the Ward district police officer and two City councilors	Comments were offered on the need for funding for substance abuse issues and curb cuts for residents with disabilities. Support was expressed for the skateboard park proposed at the Ward 6 meeting.	All comments were accepted or referred to other City departments for follow-up, as appropriate.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Public Meeting	Citizens of Ward 3 District	Approximately 25 individuals in attendance, including the Ward district police officer	Comments were offered on crime concerns, need for substance abuse services, homelessness, domestic violence, transportation, and after-school programs.	All comments were accepted or referred to other City departments for follow-up, as appropriate.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Public Hearing (First)	Non-targeted/broad community	One individual in attendance	Comments were offered that suggested the CDBG grant be declined due to federal requirements and lack of support for funds spent on culture/entertainment projects.	Comment suggesting that the City decline federal funding was not accepted. This comment was not accepted because it was decided that it is in the City's best interest to continue to receive CDBG funding. The remaining comment(s) were accepted or referred to other City departments for follow-up, as appropriate.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
7	Online Survey	Non-targeted/broad community	36 individuals responded to the online survey	Comments were offered on the need for homeless shelters, food pantry, youth activities, bicycle paths, code enforcement, reduction in social services, mental health access, substance abuse treatment, downtown improvements, bus service expansion, crime in low-income housing areas, better lighting and signage at the Rochester Community Center, development of private business	Comment suggesting that the City decline federal funding was not accepted. This comment was not accepted because it was decided that it is in the City's best interest to continue to receive CDBG funding. The remaining comment(s) were accepted or referred to other City departments for follow-up, as appropriate.	https://www.surveymonkey.com/r/WCMGJTN

Annual Action Plan
2016

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
8	Public Meeting on Substance Abuse Crisis	Non-targeted/broad community	143 persons in attendance	Comments were made as to the need for more resources aimed at substance abuse treatment and recovery, the difficulties of employing persons in recovery due to governmental bureaucracy (such as parole terms), and the need to consider mental health aspects related to substance abuse and addiction.	All comments were accepted or referred to other City departments for follow-up, as appropriate.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
9	Public Meeting	Citizens of Ward 4	Approximately 14 persons in attendance, including three police officers and one City councilor	Comments were made as to substance abuse issues and the proposed downtown placement of a proposed recovery center; the need for services related to homelessness, especially for homeless men; and concerns about absentee landlords.	All comments were accepted or referred to other City departments for follow-up, as appropriate.	
10	Newspaper Ad	Non-targeted/broad community	No comments were received	No comments were received	N/A. No comments were received.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
11	Public Hearing (Second)	Non-targeted/broad community	One person in attendance	Comments were made as to the need for services for homeless residents and a suggestion to open the Rochester Community Center's gym showers for use by homeless residents.	All comments were accepted or referred to other City departments for follow-up, as appropriate.	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c) (1, 2)

Introduction

The City of Rochester owns the land of Hanson Pines Park, the land of Central Square, the land of Rochester Commons, the buildings that house the Rochester Public Library and the Rochester Opera House, the building that houses the Rochester Community Center, and all public school buildings. This represents a significant variety of cultural, educational, and recreational resources. In addition, the City of Rochester provides annual funding through its general budget for public services, and additional funding and leveraging is available through other awarded grants.

Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	\$241,052.00	\$31,392.72	\$5,133.81	\$277,583.53	\$850,268.00	Program income is calculated in the form of Job Opportunity Benefit (JOB) Loan repayments.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - federal	Public Services Other	\$125,000.00	\$0.00	\$0.00	\$125,000.00	\$250,000.00	This is a grant funding the work of drug-free communities coalition Bridging the Gaps. The City is presently applying to become the new fiscal agent for the coalition and its grant.
Other	public - local	Economic Development	\$186,000.00	\$0.00	\$0.00	\$186,000.00	\$558,000.00	This fund is based on a contribution to the City by Waste Management.
Other	public - local	Public Services	\$203,125.00	\$0.00	\$0.00	\$203,125.00	\$609,375.00	The City provides funding in its general budget to three public service agencies that provide services to low-income residents of the City every fiscal year, as well as Rochester Main Street (economic development) and the Cooperative Alliance for Seacoast Transportation (transportation).

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

In the FY 2016-2017 grant applications submitted by public service agencies, the City of Rochester requested information on whether CDBG funding would be used to leverage other funding available to the public service agencies. This information was collected and taken under consideration during the grant application evaluation process, with the goal of maximizing funding impact

through taking advantage of leveraging opportunities. The City of Rochester also provides local general funds to three public service agencies every fiscal year: Community Action Partnership of Strafford County, The Homemakers, and Cornerstone VNA. These agencies serve low-income residents, elderly residents, and/or residents with disabilities. The City of Rochester also funds Rochester Main Street, which provides economic development services to the low-income downtown businesses, and the Cooperative Alliance for Seacoast Transportation, which is the main public transportation agency for the region.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City of Rochester owns the land of Hanson Pines Park, the land of Central Square, the land of Rochester Commons, the buildings that house the Rochester Public Library and the Rochester Opera House, the building that houses the Rochester Community Center, and all public school buildings. This represents a significant variety of cultural, educational, and recreational resources.

Discussion

N/A.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

CDBG - Administration (20% of Grant)		
<i>Consolidated Plan Priority Category</i>	<i>Project/Activity</i>	<i>Funding Amount</i>
N/A	Planning and Administration	\$48,210.40
CDBG - Public Services (15% of Grant)		
<i>Consolidated Plan Priority Category</i>	<i>Project/Activity</i>	<i>Funding Amount</i>
Basic	Homeless Center for Strafford County	\$8,657.80
Investment	MY-TURN	\$5,000.00
Basic	SHARE Fund	\$5,000.00
Safety Net	Court Appointed Special Advocates of New Hampshire	\$1,500.00
Basic	My Friend's Place	\$6,000.00
Basic	Cross Roads House	\$5,000.00
Investment	Dover Adult Learning Center	\$5,000.00
Total:	\$36,157.80	
CDBG - Economic Development		
<i>Consolidated Plan Priority Category</i>	<i>Project/Activity</i>	<i>Funding Amount</i>
Investment	Job Opportunity Benefit (JOB) Loan Program	N/A (revolving loan fund)
CDBG - Housing Rehabilitation		
<i>Consolidated Plan Priority Category</i>	<i>Project/Activity</i>	<i>Funding Amount</i>
Basic	Community Action	\$25,000

	Partnership of Strafford County - Weatherization Program	
CDBG - Facilities/Infrastructure		
Consolidated Plan Priority Category	Project/Activity	Funding Amount
Investment	Rochester Main Street Building Façade Program	\$4,421.61
Basic	Homeless Center for Strafford County – Generator	\$16,000.00
Investment	Community Partners – Elevator	\$35,840.00
Investment	Tri-City Co-Op – Handicap Ramp and HVAC	\$6,100.00
Basic	Hope on Haven Hill – Renovations	\$74,456.00
Total:	\$161,817.61 (\$156,683.80 + prior year resources)	
CDBG - Total		
Total:	\$241,052.00 (+ \$5,133.81 in prior year resources)	

Table 6.1 – Goals Summary

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Affordable Housing for Homeless Persons	2015	2020	Affordable Housing Homeless	Rochester Low-Moderate Income Census Tracts	Affordable Housing and Homeless Assistance Affordable Housing Stock Retention	CDBG: \$35,657.80	Homeless Person Overnight Shelter: 124 Persons Assisted (31 Households Assisted)
2	Retention of Affordable Housing Stock	2015	2020	Affordable Housing	N/A.	Affordable Housing and Homeless Assistance Affordable Housing Stock Retention	CDBG: \$25,000	Homeowner Housing Rehabilitated: 20 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Increasing the Supply of Supportive Housing	2015	2020	Affordable Housing Non-Homeless Special Needs	N/A.	Affordable Housing and Homeless Assistance Affordable Housing Stock Retention Supportive Housing Increase	CDBG: \$74,456.00	Overnight/Emergency Shelter/Transitional Housing Beds added: 16 Households Assisted
5	Increase Access to Quality Facilities and Services	2015	2020	Non-Homeless Special Needs Non-Housing Community Development	Rochester Low-Moderate Income Census Tracts	Improved Safety and Livability of Neighborhoods	CDBG: \$43,440.00	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1,256 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 43 Persons Assisted
6	Improving the Safety/Livability of Neighborhoods	2015	2020	Non-Housing Community Development	Rochester Low-Moderate Income Census Tracts	Improved Safety and Livability of Neighborhoods	CDBG: \$4,421.61	Facade treatment/business building rehabilitation: 1 Business
7	Increase Access to Affordable and Quality Housing	2015	2020	Affordable Housing Non-Homeless Special Needs	N/A.	Affordable Housing and Homeless Assistance Affordable Housing Stock Retention	CDBG: \$5,000	Public service activities for Low/Moderate Income Housing Benefit: 60 Persons Assisted (15 Households Assisted)

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
9	Public Services Concerned with Employment	2015	2020	Non-Housing Community Development Economic Development	Rochester Low-Moderate Income Census Tracts	Public Services Concerned with Employment	CDBG: \$10,000	Public service activities other than Low/Moderate Income Housing Benefit: 285 Persons Assisted

Table 6.2 – Goals Summary

Goal Descriptions

1	Goal Name	Affordable Housing for Homeless Persons
	Goal Description	<ul style="list-style-type: none"> • Support of shelters, including transitional shelters and permanent supportive housing, for homeless persons and other vulnerable groups, including funding for building upgrades and rehabilitation • Support for rent assistance programs targeting homeless persons most at risk for chronic homelessness, including persons with substance abuse issues and persons with mental illnesses
2	Goal Name	Retention of Affordable Housing Stock
	Goal Description	<ul style="list-style-type: none"> • Support of weatherization and other energy efficiency efforts to provide long-term and sustainable affordability to low-income homeowners • Continued exploration of future housing rehabilitation programs, including funding for lead paint contamination testing efforts • Exploration and support for the creation of workforce housing opportunities
3	Goal Name	Increasing the Supply of Supportive Housing
	Goal Description	<ul style="list-style-type: none"> • Support for rent assistance programs targeting homeless persons and those at risk of becoming homeless, including persons with substance abuse issues and persons with mental illnesses • Support for pregnant homeless women with substance abuse addictions
4	Goal Name	Reducing Substance Abuse (Especially Heroin)
	Goal Description	<ul style="list-style-type: none"> • Support for rent assistance programs targeting homeless persons and those at risk of becoming homeless, including persons with substance abuse issues and persons with mental illnesses • Support for organizations and programs addressing mental illness (due to the high coincidence of substance abuse and mental illness) • Support for pregnant homeless women with substance abuse addictions
5	Goal Name	Improving the Safety/Livability of Neighborhoods

	Goal Description	<ul style="list-style-type: none"> Continued review of neighborhood conditions and exploration of projects that can address deficiencies that negatively impact the health, safety, and quality of life in low-income neighborhood
6	Goal Name	Increase Access to Quality Facilities and Services
	Goal Description	<ul style="list-style-type: none"> Support for public service agencies providing programs and support to low-income populations of greatest need Continued participation in local coalitions of service providers (<i>e.g.</i>, Balance of State Continuum of Care, regional Continuum of Care, and Greater Seacoast Coalition to End Homelessness) Encourage and support regional transportation groups to provide greater access to community resources for low-income population as well as senior citizens and people with disabilities Renovations to public facilities to increase access and accessibility for all citizens, with particular focus on people with disabilities
7	Goal Name	Increase Access to Affordable and Quality Housing
	Goal Description	<ul style="list-style-type: none"> Support for rent assistance programs targeting low-income residents Encourage thoughtful exploration of appropriate locations for low-income housing and workforce housing placement
8	Goal Name	Small Business Establishment and Expansion
	Goal Description	<ul style="list-style-type: none"> Continue to maintain revolving loan fund for small business financing in exchange for low-income job creation/retention agreements
9	Goal Name	Public Services Concerned with Employment
	Goal Description	<ul style="list-style-type: none"> Support for vocational education programs and workforce training programs for low-income residents, people with disabilities, and other disadvantaged populations Encourage partnership responses to addressing specific employment accessibility gaps in populations identified as in need, such as the newly unemployed, veterans, and minors

Table 7 – Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

In addition to temporary and emergency housing provided through support of the three regional homeless shelters, the City of Rochester will provide affordable housing through support for the SHARE Fund and the Community Action Partnership of Strafford County. The SHARE Fund provides rental assistance and other related housing-based support to low-income persons and families. An estimated number of 60 low-income individuals are estimated to be provided affording housing, or assistance staying in affordable housing, during FY 2016-2017. The Community Action Partnership of Strafford County, through its weatherization program, will provide weatherization of an estimated 40 homes during FY 2016-2017, which will reduce these homeowners' utility bills and allow these homes to remain affordable.

Four units of transitional housing are available through the Homeless Center for Strafford County in conjunction with Waste Management. These units house one family each for a period of 12 to 18 months. Case management is provided to the families.

Ninety units of housing have been made available through Low Income Housing Tax Credits. This includes twelve units of housing for elderly persons.

Four units of housing are available to people living with HIV/AIDS. These units are owned and managed by AIDS Response Seacoast in conjunction with the Housing Partnership.

AP-35 Projects – 91.220(d)

Introduction

This section outlines HUD’s expectations for what the City should be addressing with its CDBG funding and what has been approved previously in the City’s Consolidated Action Plan for FY 2015-2020. The individual activities were established to meet HUD outcomes and were those seen to meet the needs of the City’s low to moderate income population as identified at present and projected over the FY 2015-2020 time span. Within the context of these identified needs and objectives, other eligible activities can and may be undertaken and supported with CDBG funding as opportunities are defined and new needs in the community emerge.

#	Project Name
1	Planning and Administration
2	Public Services
3	Housing Rehabilitation
4	Economic Development
5	Public Facilities and Infrastructure

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

These priorities are based on the FY 2015-2020 Consolidated Action Plan and the extensive research and consultations that the Community Development Coordinator conducted with local public service agencies, relevant government agencies and departments, and the general citizenry. In particular, activities and programs providing homeless services and substance abuse services were prioritized based on assessed community needs.

Obstacles to addressing underserved needs include, in part, the capacity and competence of funded public service agencies to provide the services for which they requested funding. The capacity and competence of public service agencies applying for CDBG funding was assessed during the grant application process, and in some cases the need for a proposed project or program was weighed against the public service agency’s assessed ability to successfully provide the proposed services.

Projects

AP-38 Projects Summary

Project Summary Information

1	Project Name	Planning and Administration
	Target Area	Rochester Low-Moderate Income Census Tracts
	Goals Supported	Affordable Housing for Homeless Persons Retention of Affordable Housing Stock Increasing the Supply of Supportive Housing Reducing Substance Abuse (Especially Heroin) Improving the Safety/Livability of Neighborhoods Increase Access to Quality Facilities and Services Increase Access to Affordable and Quality Housing Small Business Establishment and Expansion Public Services Concerned with Employment
	Needs Addressed	Affordable Housing and Homeless Assistance Affordable Housing Stock Retention Supportive Housing Increase Reduction in Substance Abuse (Especially Heroin) Improved Safety and Livability of Neighborhoods Small Business Stabilization and Expansion Public Services Concerned with Employment
	Funding	CDBG: \$48,210.40
	Description	Planning and administration (salary, office supplies, etc.)

	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	N/A.
	Location Description	Office of Economic and Community Development City of Rochester 150 Wakefield St. Rochester, NH 03867
	Planned Activities	Planning and administration (salary, office supplies, etc.)
2	Project Name	Public Services
	Target Area	Rochester Low-Moderate Income Census Tracts
	Goals Supported	Affordable Housing for Homeless Persons Increase Access to Quality Facilities and Services Increase Access to Affordable and Quality Housing Public Services Concerned with Employment
	Needs Addressed	Affordable Housing and Homeless Assistance Affordable Housing Stock Retention Public Services Concerned with Employment
	Funding	CDBG: \$36,157.80
	Description	Public service agency subrecipients
	Target Date	6/30/2017

	Estimate the number and type of families that will benefit from the proposed activities	128 low-moderate income families, predominately homeless families and families at risk of becoming homeless Public service activities other than Low/Moderate Income Housing Benefit: 328 persons assisted Public service activities for Low-Moderate Income Housing Benefit: 15 households assisted Homeless Person Overnight Shelter: 124 persons assisted
	Location Description	Homeless Center for Strafford County: 9 Isinglas Drive, Rochester, NH 03839 Cross Roads House: 600 Lafayette Rd., Portsmouth, NH 0380 My Friend's Place: 368 Washington St., Dover, NH 03820 MY-TURN: 33 Hanson Street, Rochester, NH 03867 Dover Adult Learning Center: 63 S. Main St., Rochester, NH 03867 SHARE Fund: 150 Wakefield St., Rochester, NH 03867 Court Appointed Special Advocates of New Hampshire: 25 St. Thomas St., Dover, NH 03820
	Planned Activities	Homeless shelter funding, rental assistance funding, employment assistance funding, children's legal advocacy funding.
3	Project Name	Housing Rehabilitation
	Target Area	Rochester Low-Moderate Income Census Tracts/Other
	Goals Supported	Retention of Affordable Housing Stock
	Needs Addressed	Affordable Housing Stock Retention
	Funding	CDBG: \$25,000.00
	Description	Housing rehabilitation for low-income residents
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	20 low-income individuals (approximately 10 low-income families)
	Location Description	Multiple locations. All homeowners will be low-mod income residents.

	Planned Activities	Weatherization assistance to low-income homeowners.
4	Project Name	Job Opportunity Benefit (JOB) Loan Program
	Target Area	N/A.
	Goals Supported	Public Services Concerned with Employment
	Needs Addressed	Public Services Concerned with Employment
	Location Description	Multiple.
	Planned Activities	Weatherization assistance.
	Funding	CDBG: N/A. (revolving loan fund)
	Description	JOB Loans job creation loan program
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	3 low-moderate income individuals
	Location Description	Office of Economic and Community Development City of Rochester 150 Wakefield St. Rochester, NH 03867
	Planned Activities	JOB Loans job creation loan program
5	Project Name	Public Facilities and Infrastructure
	Target Area	N/A.
	Goals Supported	Improving the Safety/Livability of Neighborhoods Increase Access to Quality Facilities and Services Increasing the Supply of Supportive Housing

Needs Addressed	Supportive Housing Increase Reduction in Substance Abuse (Especially Heroin) Improved Safety and Livability of Neighborhoods
Funding	CDBG: \$136,817.61
Description	Construction work and accessibility improvements on public buildings
Target Date	6/30/2017
Estimate the number and type of families that will benefit from the proposed activities	330 low-moderate income families (including families with a disabled member or a member with a substance abuse addiction) Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1256 persons assisted Facade treatment/business building rehabilitation: 1 business Overnight/Emergency Shelter/Transitional Housing Beds added: 8 beds
Location Description	Rochester Main Street Building Façade Program: Multiple, all in downtown district Homeless Center for Strafford County – Generator: 9 Isinglas Drive, Rochester, NH 03839 Community Partners – Elevator: 113 Crosby Rd., Dover, NH 0382 Tri-City Co-Op – Handicap Ramp and HVAC: 55 Summer St., Rochester NH 03867 Hope on Haven Hill – Renovations: 326 Rochester Hill Rd., Rochester, NH 03867
Planned Activities	Rochester Main Street Building Façade Program, Homeless Center for Strafford County – Generator, Community Partners – Elevator, Tri-City Co-Op – Handicap Ramp and HVAC, Hope on Haven Hill – Renovations

Table 9 – Project Summary

AP-50 Geographic Distribution – 91.220(f)**Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

Assistance will be directed primarily to low-income areas. This prioritization will be achieved through two main methods. First, assistance will be provided through public services aimed specifically at low-income clients, such as homeless shelter and employment assistance services, and through housing and facilities projects that benefit low-income persons, such as weatherization of low-income housing. Second, assistance will be directed toward census tracts identified by HUD as comprised of 51% or greater low-income households. These census tracts will be prioritized in consideration for facilities and housing projects.

Geographic Distribution

Target Area	Percentage of Funds
Rochester Low-Moderate Income Census Tracts	60%

Table 10 - Geographic Distribution**Rationale for the priorities for allocating investments geographically**

Combining clientele-specific targeting (such as projects aimed specifically at residents with disabilities or elderly residents) and low-income census tract-specific targeting will reach the greatest number of low-income persons.

Discussion

The 40% of funding that will not occur within Rochester low-moderate income census tracts is funding for CAP's weatherization assistance program and Hope on Haven Hill. While individual project locations may be outside of identified low-moderate income census tracts, all individual clients served through these funds will be low-moderate income.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Affordable housing remains an under-met need in both the City of Rochester and the greater Seacoast region. Consultations with multiple public service agencies addressing housing issues and homelessness have indicated a need for additional affordable and workforce housing, although public consultation revealed a mixed opinion on the need for such.

The City of Rochester will provide affordable housing through support for the SHARE Fund and Community Action Partnership of Strafford County. The SHARE Fund's rental assistance program provides important support to low-income persons and families, and Community Action Partnership of Strafford County's weatherization program provides weatherization assistance that lowers utilities costs for low-income persons and families. An anticipated number of 80 low-income families and individuals are estimated to be provided affording housing or assistance staying in affordable housing through CDBG program support during FY 2016-2017.

One Year Goals for the Number of Households to be Supported	
Homeless	124
Non-Homeless	25
Special-Needs	8
Total	157

Table 11 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	15
The Production of New Units	0
Rehab of Existing Units	20
Acquisition of Existing Units	0
Total	35

Table 12 - One Year Goals for Affordable Housing by Support Type

Discussion

Focus is placed on rental assistance and housing stock rehabilitation over housing acquisition as rental assistance and housing rehabilitation have been identified as budget-maximizing approaches to increasing affordable housing. In particular, a disproportionately high percentage of low-income and racial/ethnic minority households rent versus own their homes, and a large number of elderly residents live in manufactured housing that requires weatherization services.

AP-60 Public Housing – 91.220(h)**Introduction**

The City of Rochester's Community Development Coordinator will continue to work with the Rochester Housing Authority to identify and address public housing needs, such as the need for more housing for elderly persons and people with disabilities. During the research and public input processes for drafting the FY 2016-2017 Annual Action Plan, the Community Development Coordinator consulted with Rochester Housing Authority staff on public housing needs and directly with public housing residents at a special public meeting.

Actions planned during the next year to address the needs to public housing

The City of Rochester has been coordinating and will continue coordinate with the Rochester Housing Authority to conduct research and analysis into fair housing issues within the City of Rochester as part of the process of drafting a joint Assessment of Fair Housing. The City of Rochester and the Rochester Housing Authority will coordinate on actions to address public housing needs identified, both those related to fair housing issues and those unrelated to fair housing issues, during this research process.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

During the research and public input processes for drafting the FY 2016-2017 Annual Action Plan, the Community Development Coordinator consulted directly with public housing residents at a special public meeting. The Rochester Housing Authority executive director and operations manager were in attendance at the public meeting, and the Community Development Coordinator assisted in facilitating a discussion on a broad range of issues introduced by the public housing residents in attendance. Several solutions and follow-up actions, such as creation of additional storage space at Rochester Housing Authority housing units, resulted from the meeting. The Community Development Coordinator and Rochester Housing Authority will continue to hold such meetings to engage public housing residents in the management process as well as research programs that can increase participation in homeownership.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The Rochester Housing Authority is not designated as troubled.

Discussion

N/A.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)**Introduction**

Extensive consultations with public service agencies addressing housing issues and homelessness, as well as consultations with the general public, indicate a continuing need for services and shelter serving the City of Rochester's homeless population. A significant portion of the FY 2015-2020 Consolidated Action Plan focuses on the needs of the City's homeless population, and the need for expanded homeless services was the most frequent comment received at public meetings. The FY 2016-2017 Annual Action Plan incorporates continued funding for the provision of services through regional homeless shelters as well as services aimed at preventing homelessness.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:**Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The City of Rochester has continued to participate actively in the Seacoast's implementation of the Coordinated Entry (formerly Coordinated Access) system for provision of a range of services to the City's homeless population. The City plans to continue its participation and support in FY 2016-2017, including attendance by the Community Development Coordinator all relevant meetings with regional homeless services providers, the City of Rochester's welfare officer, and other key officials and stakeholders to coordinate on serving the City's homeless population.

The City of Rochester will also fund a wide range of public service agencies that provide services such as emergency housing, homelessness prevention, and mental health assistance. This includes direct funding to the region's three homeless shelters, rental assistance to those who are homeless or at risk of becoming homeless, and supportive services such as mental health support. In addition, as the chronically homeless population disproportionately has substance abuse addiction issues, the City of Rochester will fund a shelter for homeless pregnant women with substance abuse addictions.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City of Rochester will fund the region's three homeless shelters. The Homeless Center for Strafford County provides seasonal emergency and transitional shelter for homeless women and families, My Friend's Place provides emergency and transitional shelter for families, and Cross Roads House provides emergency shelter for men, women, and families. In addition to funding general operating expenses for these three homeless shelters, the City of Rochester is also funding renovation work on the Homeless Center for Strafford County's main building and construction work on a facility to house pregnant women with substance abuse addictions.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to

permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City of Rochester will also fund a wide range of public service agencies that provide services such as emergency housing, homelessness prevention, and mental health assistance. This includes direct funding to the region's three homeless shelters, rental assistance to those who are homeless or at risk of becoming homeless, and supportive services such as mental health support. The Homeless Center for Strafford County provides seasonal emergency and transitional shelter for homeless women and families, My Friend's Place provides emergency and transitional shelter for families, and Cross Roads House provides emergency shelter for men, women, and families.

In addition, as the chronically homeless population disproportionately has substance abuse addiction issues, the City of Rochester will fund services aimed at those with substance abuse issues. This includes funding construction work on a facility to house pregnant women with substance abuse addictions.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The City of Rochester will support low-income individuals and families to become homeless through a variety of approaches. Rochester will fund rental assistance to those who are at risk of becoming homeless and supportive services such as non-medical mental health support. Rochester will also fund programs and activities aimed at assisting low-income individuals and families over a longer term through investments in educational, employment/vocational, and health activities. These programs and activities include MY TURN'S out-of-school youth program serving economically disadvantaged youth who wish to become economically self-sufficient, Dover Adult Learning Center's provision of high-school equivalency exam preparation services, and Tri-City Co-Op's provision of services to residents with mental health issues.

Discussion

The City of Rochester will also fund a wide range of public service agencies that provide services such as emergency housing, homelessness prevention, and mental health assistance. This includes direct funding to the region's three homeless shelters, rental assistance to those who are homeless or at risk of becoming homeless, and supportive services such as mental health support. In addition, as the chronically homeless population disproportionately has substance

abuse addiction issues, the City of Rochester will fund a shelter for homeless pregnant women with substance abuse addictions.

The City of Rochester does not receive Housing Opportunities for Persons with AIDS (HOPWA) funding.

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	0
Tenant-based rental assistance	0
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	0

AP-75 Barriers to Affordable Housing – 91.220(j)**Introduction**

Barriers to affordable housing for the City of Rochester’s residents primarily consist of regional increases in rental rates and preferences among real estate developers for market rate housing over affordable and workforce housing. In FY 2016-2017, the City of Rochester will continue its partnerships with the Rochester Housing Authority and regional public service agencies, such as the SHARE Fund and the Community Action Partnership of Strafford County, to address barriers to affordable housing.

Weatherization of low-income homes, accomplished through the Community Action Partnership of Strafford County’s weatherization assistance program, reduces energy expenses and thereby lowers overall home ownership and maintenance expenses for low-income householders. Rental assistance helps low-income residents to obtain safe, quality housing in a rental market with continually rising rent rates. Focus is placed on rental assistance and housing stock rehabilitation over housing acquisition as rental assistance and housing rehabilitation have been identified as budget-maximizing approaches to increasing affordable housing. In particular, a disproportionately high percentage of low-income and minority households rent versus own their homes, and a large number of elderly residents live in manufactured housing that requires weatherization services.

Actions planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The Community Development Coordinator consulted with the City of Rochester Planning Department during the process of researching and preparing the FY 2015-2020 Consolidated Action Plan and the FY 2016-2017 Annual Action Plan. During this consultation, the Community Development Coordinator specifically raised concerns regarding the potential negative effects of public policies and zoning ordinances on the development and availability of affordable housing. This included researching potential effects of a proposed multifamily housing ordinance. The Community Development Coordinator will continue to consult with the Planning Department and other relevant municipal departments to monitor and evaluate the overall effects of policies and ordinances on the affordable housing supply.

In addition, the Community Development Coordinator will coordinate with the Workforce Housing Coalition of the Greater Seacoast to explore workforce housing opportunities within the City of Rochester. A Rochester-specific workforce housing charrette, for example, has been proposed for the future.

Discussion

N/A.

AP-85 Other Actions – 91.220(k)**Introduction**

The Community Development Coordinator is committed to outreach and networking with regional public service agencies, government entities, and others to maximize the impact and reach of CDGB funds. The overall goal is to coordinate all activities and aspects of the City's CDBG program to best meet the continuing and foreseen needs of low-income residents. The Community Development Coordinator has also been active in providing outreach and establishing connections with public service agencies that provide services that address underserved needs, such as inviting a number of agencies addressing substance abuse to apply for a FY 2016-2017 CDBG grant.

Actions planned to address obstacles to meeting underserved needs

Underserved needs primarily relate to the rise in substance abuse issues, particularly the abuse of heroin and other opioids, and the impacts of mental illness on housing and employment. Funding will go toward rental assistance, homeless services, and efforts to permanently house the City's chronically homeless population, which is disproportionately comprised of persons with substance abuse issue. Funding also will go to work on a facility to house pregnant women with substance abuse addictions. In addition, the Community Development Coordinator will continue to provide outreach to and establish connections with current and emerging agencies that provide substance abuse prevention, treatment, and recovery services.

Actions planned to foster and maintain affordable housing

In FY 2016-2017, the City of Rochester will continue its partnerships with the Rochester Housing Authority and regional public service agencies, such as the SHARE Fund and the Community Action Partnership of Strafford County, to address barriers to affordable housing.

Weatherization of low-income homes, accomplished through the Community Action Partnership of Strafford County's weatherization assistance program, reduces energy expenses and thereby lowers overall home ownership and maintenance expenses for low-income householders. Rental assistance helps low-income residents to obtain safe, quality housing in a rental market with continually rising rent rates. Focus is placed on rental assistance and housing stock rehabilitation over housing acquisition as rental assistance and housing rehabilitation have been identified as budget-maximizing approaches to increasing affordable housing. In particular, a disproportionately high percentage of low-income and minority households rent versus own their homes, and a large number of elderly residents live in manufactured housing that requires weatherization services.

Actions planned to reduce lead-based paint hazards

The City of Rochester will continue to fund the housing weatherization work of the Community Action Partnership of Strafford County. Given the ages and conditions of many of the homes that receive weatherization assistance, these homes have a higher than average chance of lead-based paint hazard. The City of Rochester will ensure lead-based paint safe practices and/or lead-based paint removal in all other construction-based activities funded, as well. Also, the City of Rochester will explore, with the Community Action Partnership of Strafford County and other interested public service agency partners, other funding opportunities involving lead-based paint removal that might supplement the City's current funding and activities.

Actions planned to reduce the number of poverty-level families

The City of Rochester will continue to support a wide range of anti-poverty efforts. Educational activities, such as those supplied by MY-TURN and the Dover Adult Learning Center, will be funded in FY 2016-2017, as the City recognizes the value of investing in education (especially for youth) for advancement out of poverty. In particular, support will be given to educational and vocational programs focusing on key industries for the southeastern New Hampshire region, such as allied health care professions and advanced composites manufacturing.

The City of Rochester also will continue to support the Job Opportunity Benefits (JOB) Loan Program, which provides loans to small businesses to encourage the hiring of low-income employees. Conditions for receiving a loan require a commitment to creating or retaining a certain number of jobs open to low-income employees. Such jobs must include the potential for advancement.

Actions planned to develop institutional structure

The City of Rochester's Community Development Division plans to work with other City departments (including but not limited to the Office of Economic Development, the Planning Department, the Welfare Office, and the Department of Public Works) to implement the programs and activities outlined in the FY 2016-2017 Annual Action Plan, to identify further program needs within the City, and to research other funding sources for City projects that are not and/or cannot be funded through CDBG funds. In addition, the Community Development Coordinator will continue to engage in outreach to key non-profit and private stakeholders to serve as a key point of contact for the City's community development, and low-income economic development, and affordable housing development matters. This will be accomplished, in part, through the Community Development Coordinator's continued active participation in the Balance of State Continuum of Care, the Greater Seacoast Coalition to End Homelessness, and other relevant coalitions and organizational meetings.

Actions planned to enhance coordination between public and private housing and social service agencies

The Community Development Coordinator will continue to conduct outreach and to network with regional public service agencies, government entities, and others to maximize the impact and reach of CDGB funds. The City of Rochester will continue to participate fully in the Balance of State Continuum of Care, as well as the regional Coordinated Entry system. In addition, the Community Development Coordinator will continue to serve as a member of the Steering Committee of the Greater Seacoast Coalition to End Homelessness. The Steering Committee includes representatives from the regional homeless shelters, public housing authorities, other local governments, and public service agencies concerned with addressing homelessness and related issues.

Regarding public and private housing agencies, the City of Rochester has been coordinating and will continue coordinate with the Rochester Housing Authority to conduct research and analysis into fair housing issues within the City of Rochester as part of the process of drafting a joint Assessment of Fair Housing. The City of Rochester and the Rochester Housing Authority will coordinate on actions to address public housing needs identified, such as fair housing issues, needs specific to residents with disabilities, and needs specific to elderly residents.

Discussion

N/A.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction

There currently exists \$5,133.81 in prior year grant funds that will be reprogrammed, along with any other prior year grant funds identified at the end of FY 2015-2016, into the FY 2016-2017 Annual Action Plan and subsequent Annual Action Plans. These monies are from projects that came in under budget or were reduced in scope due to unforeseen circumstances. The program income from the Job Opportunity Benefit (JOB) Loan Program is continually reinvested back into the JOB Loan Program.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.	0
5. The amount of income from float-funded activities	0
Total Program Income	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income	96.8%

Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.

Discussion

N/A.